

Parliamentary Centre Africa Program

Promoting Good and Accountable Legislative
Governance in Africa




Parliamentary Centre
Le Centre parlementaire

Annual
Report
2009

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List of Acronyms

ACBF	African Capacity Building Foundation	ICT	Information Communication Technology
ADA	Austrian Development Agency	ISSER	Institute of Statistical Social and Economic Research
AfDB	African Development Bank	LEAP	Livelihood Empowerment Against Poverty
AGM	Annual General Meeting	LECIA	Legon Centre for International Affairs
API	African Parliamentary Index	MDAs	Ministries Departments and Agencies
APNAC	African Parliamentarians Network Against Corruption	MLGRD	Ministry of Local Government and Rural Development
APRN	African Parliamentary Poverty Reduction Network	MOU	Memorandum of Understanding
APRM	African Peer Review Mechanism	MPs	Members of Parliament
APSP	Africa Parliamentary Strengthening Program	NGO	Non Governmental Organisation
CDD	Center for Democratic Development	PAC	Public Accounts Committee
CIDA	Canadian International Development Agency	PAP	Pan African Parliament
CSO	Civil Society Organisation	PBO	Parliamentary Budget Office
DANIDA	Danish International Development Agency	PC	Parliamentary Centre
DFID	UK Department for International Development	PRSPs	Poverty Reduction Strategy Papers
ECOWAS	Economic Community of West African States	UNFP	United Nations Population Fund
EITI	Extractive Industries Transparency Initiative	UNDP	United Nations Development Programme
GAIT	Government Accountability Improves Trust	USA	United States of America
GTZ	German Technical Cooperation	USAID	United States Agency for International Development
		VSO	Voluntary Services Overseas

The Parliamentary Centre- Africa Program



Tanzanian MPs in a group discussion

The Parliamentary Centre is a Canadian not-for-profit, non-partisan organization devoted to improving the effectiveness of representative legislative assemblies around the world. The Centre has served parliaments and legislatures for more than four decades. Founded in 1968 to strengthen the capacity of Canada's Parliament, the Centre is now a global leader in parliamentary development with projects that support parliaments in Asia, Africa, Latin America, Eastern Europe and the Middle East.

Established in 2004, the Parliamentary Centre's Regional Office for Africa works with about 20 Parliaments on the continent mostly in East and West Africa, with some programs in the Southern African region.



A Member of Parliament from Zambia seated among Caregivers to orphans, beneficiaries of LEAP at New Somanya-Yilo Krobo District of Ghana during field visit

Within five years of its establishment, the Regional Office has become the hub around which all the activities of the Centre in Africa revolve. It serves as a training facility, a drop-in resource centre for MPs, a contact point for activities of the Africa Parliamentarians Poverty Reduction Network (APRN), a Secretariat for the Africa Parliamentarians Network against Corruption (APNAC), which the Centre helped create in 1999, and a host centre for a number of programs and projects.

Key areas of intervention in the past year have been: strengthening committee oversight and lawmaking, particularly in the budget process; developing parliamentary capacity in the oversight of the oil and gas sector; supporting regional inter-parliamentary networks; building the capacity of parliamentary secretariats; and developing parliamentary performance planning and reporting systems.



South Sudan Legislative Assembly Women MPs study visit to Ghana

The future looks bright for the Africa Programs and the Office. The current vision is to build the foremost parliamentary training institute on the continent in partnership with interested African parliaments – a vision shared by most of our partner parliaments.



Message from the President and Ceo

Africa is the focus of the upcoming G-8/G-20 Summits in Canada. This is an increasing recognition of the growth and development of the continent and its drive to take its rightful place in the 21st century. Democratic governance will evidently be essential to keeping this momentum. I am honoured and pleased therefore that the Parliamentary Centre, through the various parliamentary strengthening programs it executes on behalf of various international aid agencies, is part of this process.

The Parliamentary Centre's Regional Office for Africa, located in Accra, is at the forefront of our efforts to engage parliaments and promote democratic governance on the African continent. Its capacity building programs have been delivered in over 20 African countries and, most recently, it concluded a Memorandum of Understanding with seven Parliaments--Benin, Ghana, Kenya, Senegal, Tanzania, Uganda and Zambia--- to provide capacity building support on issues specific to their needs.

This 2009 Annual Report on the Africa Program outlines the many activities we undertook in Africa for the year. As will be noted, there is a growing emphasis on the theme of accountability, transparency and oversight and the critical role parliamentarians play in this regard. The parliamentarians' knowledge and understanding of the budget process are the pivotal points on which the Centre's training programs are built. This will remain a focus of the Centre's initiatives in the region.

I wish to take this opportunity to express my appreciation for the goodwill and support of all our partners in development. Our achievements are only possible with you beside us. As well, I want to thank our staff for their dedication and professionalism in the pursuit of our mission to build effective parliaments in order to promote good governance on the African continent.

Amelita A. Armit



Message from the Director-Africa Programs

A significant development in the political landscape of Africa in the last decade is the emergence, growth and importance of Parliaments in the continent's democratic discourse. The Parliamentary Centre, through its Africa Program, is pleased to be an active participant in this recent development. Currently, the Africa Program works with about 20 Parliaments in Africa.

During the year under review, the focus of the Africa Program was characterized by a deepening of the progress made in its core area of concern – Parliament and the budget process. This was made possible through the inception of the Africa Parliamentary Strengthening Program (APSP) for Budget

Oversight – a program aimed at supporting 7 partner parliaments; namely, Benin, Ghana, Kenya, Senegal, Tanzania, Uganda and Zambia in budget oversight. In addition to strengthening the capacity of these parliaments, the program also aims at strengthening the internal capacity of the Africa Program to deliver training and resources in budget oversight, through the establishment of a Budget Advisory Unit.

From an institutional perspective, 2009 witnessed an enhancement of relationships between the Africa Program and partner parliaments through the signing of MOUs with all 7 parliaments that are part of the APSP. This is significant in many respects: it gives the PC and Africa Program visibility; it strengthens participation and ownership; and above all, it sets the stage for our future sustainability strategy – one of getting African Parliaments to contribute to the Centre's programs. instead of the current scenario where they are simply recipients.

In addition to the above, in 2009, the Africa Program recruited a number of new professional staff with varied skills, backgrounds and experiences not only to strengthen its institutional capacity but also constitute a team that will drive the vision of the Africa office for many years to come. The new additions have complemented the existing hardworking staff who have helped transform the Africa office in its five years of existence. To our new and old staff, we express our sincerest gratitude for your immense contribution to building a new Africa!

I am extremely grateful to all our donors, particularly CIDA for the many years of support that has made it possible for us to deliver on our promises to our partner parliaments. We are grateful and look forward to many years of collaboration.

Rasheed Draman (PHD)

2009 in Perspective

The focus of the Africa Programs in the year under review has been three-fold: (1) continue to implement current programs; (2) assemble the 'people' and develop systems/procedures to build the capacity of the Africa Office; and (3) build new relationships/diversify funding sources for the sustainability of the Africa Office. The latter is particularly necessary as the Centre undergoes an institutional renewal process that would eventually see the Africa Office turn into an autonomous Parliamentary Centre of Africa. This process is partly supported by the funding provided by CIDA under the Africa Parliamentary Strengthening Program (APSP).



Oversight on Oil and Gas Workshop for MPs, CSOs and the Media- Opening Session

Increased Program Portfolio

The year 2009 witnessed a remarkable increase in the program portfolio of the Africa Program; the additions include the World Bank funded Rwanda project, the Revenue Watch Institute funded Oil and Gas project with the Parliament of Ghana and the APSP. The APSP, for example, provides a unique opportunity to undertake ground breaking activities. Among them, the establishment of a Budget Advisory Unit in the Africa Office; the



A Budget and Governance Advisor at the PC explaining questions to MPs in group discussion during a training session in Accra

strengthening of the Africa Office's institutional capacity and the development of an index on Parliamentary Performance in the Budget Process in Africa. All these have a significant potential to give the Africa Office exposure and credibility as well as offer attraction for funding and the development of new programs.

The Africa Office continues to build alliances and exploit its potential for collaborative work and funding. Currently, it is exploring funding possibilities from business organizations in Ghana and has been in discussions with a number of banks to

explore funding possibilities for the Centre's ever increasing work with the Public Accounts Committee of the Ghana Parliament. Discussions are far advanced with the Africa Capacity Building Foundation on scaling up a one-time collaboration with the Africa Office.

Increased Financial Management Capacity for the Africa Office

The Africa Office strengthened its financial management operations in 2009 with the recruitment of a highly qualified and experienced Finance and Administration manager. The Africa Office has since taken on more of the financial management roles hitherto handled by the headquarters in Ottawa.

After this initial trial phase, Headquarters and the Africa Office are developing financial management systems and procedures to enable the Africa Office fully take up the financial management of its grants and resources in due course.



MPs & Parliamentary staff working in a group on gender considerations in the budget- March 2009



2nd training on conflict prevention and management with the ECOWAS Parliament- Dakar, July 2009

Increased Recognition of the Centre by Partner Parliaments and Donor Partners

The Africa Office partners Parliaments in over 20 African countries. The essential component of this relationship is the fact that these Parliaments also see the Africa Office/Centre as a credible and competent partner in the development of their various institutional capacities.

All 7 partners in the Africa Parliamentary Strengthening Programme have signed MOUs with the office. These MOUs guide their relationship with the Africa Office. Under the MOUs, partners contribute in kind to the Centre's training and capacity-building programs. The Ghana Parliament, for instance, has provided offices and training facilities as their contribution to the Centre's training efforts for the next five years and looks up to the Centre for support/partnership in its effort to develop a Parliamentary Training Institute.

The Africa Office also continues to receive requests from other Parliaments outside its core network of partners to provide capacity-building support on specific issues to these parliaments.

Program Activities and Policy Engagement

The total dollar volume of programs as at the end of 2009 was about twenty two million dollars. These programs were conceptualized, developed and implemented from the Africa Office and aim at enhancing the capacity of different sections of African Parliaments to reduce poverty and improve governance.

- Key projects implemented during the year were:
The Ghana Parliamentary Support Project (Phase II) and the Conflict Prevention Project for the ECOWAS Parliament (both CIDA funded);
- The Ghana Financial Scrutiny Project (DFID funded);
- The Poverty Reduction Network Project (funded by the Austrian Development Agency);
- The Sudan Peacebuilding Project (funded by CIDA);
- The Rwanda Capacity Building Project (funded by the World Bank); and
- The Parliamentary and Civil Society Oversight of Oil, Gas and Mining Revenues in Ghana (funded by Revenue Watch Institute of the UK).

Most importantly, the year saw the commencement of the Africa Program's biggest project ever – the Africa Parliamentary Strengthening Program (APSP) – a \$13.7 million CIDA funded project aimed at strengthening the capacity of 7 African Parliaments in Budget Oversight.

Africa Parliamentary Strengthening Program (APSP) for Budget Oversight

The Africa Parliamentary Strengthening Program (APSP) is a CIDA-funded five-year capacity strengthening program for seven partner Parliaments; namely, Benin, Ghana, Kenya, Senegal, Tanzania, Uganda, Zambia. The program supports partner parliaments to develop and implement strategies to strengthen their overall role and engagement in the national budget process. Highlights of activities for 2009 include the first Project Steering Committee meeting held in Accra to take strategic decisions on program activities and a baseline study of the state of budget oversight in all partner parliaments.



APRN Budget oversight training for MPs - Session with the Ghana Parliament-Nov 2009

The most significant achievement of the program is that all partner Parliaments have signed a memorandum of understanding that guides their relationship with the program. This memorandum, among others, commits all partner Parliaments to contribute in

kind towards project cost. The project has also completed a thorough baseline study of all seven partner Parliaments and has developed strategies to address capacity gaps and respond to the needs identified in the baseline study.

African Parliamentary Poverty Reduction Network Support Initiative

The PC, with funding from the Austrian Development Agency, coordinates the African Parliamentary Poverty Reduction Network (APRN), a network of parliamentary committees engaged in the design, implementation and oversight of poverty reduction policies (including PRSPs). The network promotes greater cross-Africa dialogue among committees and creates opportunities for improving effective implementation of poverty reduction programs, particularly through local level monitoring with community-based civil society groups.



APRN MPs and parliamentary Staff from Ghana, Kenya, Nigeria, and Tanzania in a Group Discussion



At the Opening of the APRN Conference- Deputy Speaker of the National Assembly of Senegal Mrs. Mbodj seated with Representatives from Austrian Development Cooperation, PC and APRN Executive

The year 2009 witnessed the completion of phase one of the APRN initiative. During this period, practically all the planned activities were successfully executed. Budget oversight training for MPs and staff, as well as training workshop for parliamentary staff of Anglophone member countries were successfully carried out. The regional conference for network members in both Anglophone and Francophone countries took place in Senegal. The APRN executive committee meeting was held at the same venue as the regional conference. Presentations made during the regional conference have been published into a handbook on poverty titled "Parliaments, Poverty Reduction and Budget Process in Africa".

Additionally, two issues of the APRN newsletter were published in 2009.

The program embarked on a number of training and capacity building workshops in line with its core objective of focusing on

strengthening the capacity of members to promote poverty reduction issues in their parliaments. A total of six trainings were organized by the network and these targeted members in Anglophone as well as francophone countries. The focus of these activities was on parliament and the budget process; however, issues related to gender and the revenue aspect of the budget were introduced as well.

Participants report several positive outcomes of the training provided. In Tanzania, for instance, beneficiaries of the program championed a review of the standing orders to increase the number of days for the budget debates, while in Kenya, members made valuable input into the reforms leading to the Fiscal Management Act/Budget Act passed by the National Assembly of Kenya in 2009.



APRN MPs being briefed by the Medical Dr. at Ridge Hospital on the Ghana National Health Insurance Scheme – March 2009

Ghana Parliamentary Committee Support Project, Phase Two

The Ghana Parliamentary Committee Support Project II which started in 2004 was initially scheduled to end in 2008 but was later extended to April 2010. The objective of the project was to strengthen accountability, transparency and participation in the Parliament of Ghana, to improve governance and reduce poverty. The project targeted six parliamentary committees that work directly on poverty reduction efforts in the country: Finance, Public Accounts, Gender and Children, Local Government and Rural Development, Government Assurances, and Poverty Reduction.

The program has supported these Committees to monitor poverty reduction processes, and to better engage civil society and communities in pro-poor policy assessments. In addition to the post budget workshop and related meetings, key activities for the year included the review of the standing orders of the Ghana Parliaments and the review of the enhanced strategic plan of Parliament. Additionally, the program worked to strengthen the capacity of the Women and Children committees in parliament to enhance their role in providing leadership on key policy issues in parliament.

The project has enriched pro-poor policy discourse in Ghana by providing an interface between Parliamentary committees and Civil Society. It facilitated linkages with various policy institutes to commission studies relevant to the work of Parliament and the context of the project. Members of Parliament have deepened their understanding of gender and poverty issues in relation to policies and programs of the government and have applied this knowledge to engender legislations, policies and programs. These contributed significantly to the passage of the Domestic Violence Act (732).

The Financial Scrutiny Project

The Financial Scrutiny Project was designed to strengthen the capacity of the Public Accounts Committee of Ghana’s Parliament and thereby enhance Parliament’s role as the “keeper of the public purse.” This project is part of DFID’s global governance program aimed at assisting developing countries build their capacity in areas like public financial management, improved accountability and deepening democracy.

The project provided training to the members of the Public Accounts Committee to improve their knowledge of public financial management and scrutiny of the evidence produced by the Auditor- General. It also promoted public support for the work of the Committee and Parliament by supporting the Committee to meet in public. During the year, the programme supported an orientation for new committee members and a workshop for the



The Chair of the PAC of the Ghana Parliament making a point during Joint workshop for Press, the PAC and Audit Service

media to educate the latter on the difference between performance audit and financial audit.

With the support of the program, the PAC of the Parliament of Ghana has opened up its meetings to the public and proceedings are carried live by several news networks. The Ghanaian public now looks up to Parliament to protect the interest of ordinary citizens and to hold public officials to account for their stewardship.

Peacebuilding and Strengthening Parliamentary Institutions in Sudan

At the invitation of the parties to the Comprehensive Peace Agreement and with the support of the Canadian International Development Agency (CIDA), the Parliamentary Centre in 2005-06 assessed the role of legislatures in building peace in Sudan. The Centre consulted extensively with both the National Assembly in Khartoum and the Southern Sudan Legislative Assembly in Juba, as well as with civil society organizations. A more detailed needs assessment was subsequently conducted with parliamentary committees and parliamentary staff.

In January 2007, the Parliamentary Centre signed a Contribution Agreement with CIDA for a project designed to promote peace and the practice of parliamentary democracy by strengthening legislative capacity. The objectives of the program were to improve oversight and legislative review by selected committees, improve skills of staff to deliver services to the house, and increase equality between women and men in parliamentary policy-making.

Strengthen the Capacity of the ECOWAS Parliament to Prevent and Manage Conflict

The aim of this program is to help address governance failure as a primary cause of conflict in the West African sub-region. The purpose of the project is to develop the capacity of the ECOWAS Parliament to play an effective role in preventing and resolving conflicts in West Africa.

In July 2009, the project organized training on conflict prevention management in Dakar, Senegal for selected members of the ECOWAS parliament. A key outcome of this training, and another held earlier in 2008, is the development of a manual on conflict prevention and management for the ECOWAS parliament. Related to this is the development of the gender strategy. This strategy is aimed at supporting the parliament carry out a comprehensive gender approach to all policy issues.



*2nd training on conflict prevention and management with the ECOWAS Parliament-
Dakar, July 2009*

Capacity-Building Support to the Parliament of Rwanda

The objectives of this project are to improve:

- a) Parliamentary oversight and legislative review;
- b) The parliamentary secretariat's effectiveness; and
- c) Parliamentary outreach programs.

In December 2008, the Parliamentary Centre and the Parliament of Rwanda signed a contract for consultancy service, in which the Parliamentary Centre was given a mission to facilitate the execution of the Parliament of Rwanda capacity building project for a period of 24 months. The goal of this project is to enhance the capacity of parliamentarians and parliamentary staff to carry out their mandates effectively.

The Parliamentary Centre has since then set up a project office with a Coordinator, conducted a needs assessment and implemented part of its agreed work plan. The final project plan containing 39 related activities was approved by the Parliament of Rwanda. Due to the project's limited budget, only 22 activities were budgeted for; therefore these are the ones that will be implemented in the current project.

Strengthening Parliamentary and Civil Society Oversight of Oil, Gas and Mining Revenues in Ghana

The project aims to improve the use of extractive resources (oil, gas and mining) for the public good by strengthening parliamentary oversight and effective collaboration with civil society.



Oversight on Oil and Gas Governance Workshop for MPs, CSOs and the Media in Ghana

The project in 2009 engaged legislators and the media on the emerging oil and gas revenue management bill for Ghana. The project also provided training support on Oil & Gas Governance to Ghanaian MPs to equip them with the relevant knowledge to legislate the first set of laws and regulations before Oil production begins in October 2010 and to support them to exercise effective oversight of revenue management by the Executive. The parliamentary select committees for Mines & Energy, Finance, Public Accounts, Lands & Forestry and Local Government & Rural Development participated in the training. A second workshop organized for the media and CSOs focused on communication and advocacy strategies.

In addition, the project has supported the assessment of the knowledge base of MPs, CSOs and the Media on the extractive industry. This is considered a significant achievement because it



Workshop for Staff of Ghana Parliament

validated the need for the capacity strengthening of the legislators, CSOs and media professionals to be able to execute their oversight responsibilities.

A ground breaking achievement was the presentation on Oil and Gas Governance made to the Committee on the floor of Parliament in November 2009. This is the first ever by a body outside the sphere of government or the institutional structure of Parliament. It was listed as an item on the Order Paper for Parliamentary proceedings of the day. In the words of a Clerk of parliament, "this is the first time someone from outside is making such a presentation on the floor of the house". This is a testament of the level of importance that the leadership of Parliament attaches to the project and also demonstrates the excellent relationship between the PC and the leadership of Parliament.



Parliamentary staff busy with practical exercises on ICT during training in Accra , May 2009



Parliamentary Staff engage school children during visit to Asempaneye



Parliamentary Staff from Ghana Parliament at a Trainingin Session on Records Management- December 2009

Finance and Administration

The Parliamentary Centre receives support from a variety of donors who have interest in Parliamentary Development. CIDA, the largest donor to the Centre, supports the Ghana Parliamentary Committee Support Project (Phase II) and Africa Parliamentary Strengthening Program (APSP), for budget oversight and strengthening the Capacity of the ECOWAS Parliament to prevent and manage conflict. CIDA also supported the peace building and strengthening of Parliamentary Institutions in Sudan which ended in March 2010. In sum, CIDA is providing a total of about CAD\$21M in project funds to the Parliamentary Centre over a five-year period ending 2014.

The Austrian Development Agency (ADA) has since 2006 provided about two million Euros towards the African Poverty Reduction Network while Revenue Watch Institute supports the Centre's program to Strengthen Parliament and Civil Society Oversight of Oil, Gas and Mining Revenues in Ghana with a four hundred thousand dollar grant.

DFID provided a total of about three hundred and twenty thousand pounds towards the Public Accounts Committee Financial Scrutiny project in Ghana, which ended in March 2010.

Currently, the World Bank funds the Centre's Capacity-Building Support to the Parliament of Rwanda. In addition to the above, the Centre receives small funding from the World Bank Institute, GTZ, UNDP and a host of other institutions.

Parliamentary Centre In Action: 2009 Impact Stories

Making Budget Oversight a Key Accountability Tool for African MPs

Understanding and effectively participating in the Budget Process continues to be an important issue that MPs grapple with in their day-to-day efforts to ensure efficient service delivery to the citizens they represent. It also continues to be central in their effort to ensure accountability given that it is difficult for MPs to be the “overseers” of government spending if they do not understand the budget process. Against this background, the Africa Office continues to develop training programs and tools to equip African MPs in the Budget Process. It is hoped that such training will help them get a firm handle on financial oversight issues to enable them to contribute to poverty reduction efforts.

Our training on the Budget Process is dynamic and very much oriented towards addressing topical issues. We continuously respond to the needs of African Parliaments in terms of program design and focus. In the last six months for instance, recognizing the effects of the global financial meltdown on African economies, and responding to concerns from partner Parliaments, our training program was revised to include a focus on revenue mobilization/the revenue side of the budget to complement the ongoing focus on expenditure issues. The goal of the new focus is to help take care of the gaps that are likely to emerge due to potential shortfalls in donor contributions to budget support. Another key issue this new focus will address is efficiency in revenue mobilization and how it impacts on the objectives of the economy, i.e. equity, growth and foreign direct investment.

In addition, in the past year, the PC has designed a training program on Budget Oversight specifically for Parliamentary Staff in Africa. An in-depth version of the training program for MPs, the course for Staff responds to various specific needs of committee clerks; needs that are relevant in equipping them to properly help the oversight committees they serve.

Building blocks to setting up a Parliamentary Budget Office (PBO) in Ghana

The Africa Office, as part of its work with the Ghana Parliament and as part of efforts to help the Parliament set up an independent Parliamentary Budget Office (PBO), facilitated a number of study visits to experienced PBOs, to learn first-hand, the benefits of such an office in ensuring accountability. Members of the Finance committee visited the PBO in the Ugandan Parliament, The House of Commons in Canada and New York State Legislature.



MPs and Parliamentary Staff from Ghana, Malawi, Uganda, Zambia and Zimbabwe participating in training on Budget Oversight-November 2009

Following these visits, the Centre helped draft a Budget Bill, sponsored and facilitated by Parliament-CSO consultations on the draft Bill. The Bill is currently being championed by the Finance Minister and is expected to make it to the floor of Parliament soon.

The initial success achieved by this process has led to requests from the Parliaments of Tanzania and Zambia for support in a similar drive.

Putting MPs at the forefront of Oil and Gas Governance in Ghana

Following a number of capacity enhancement programs for Ghanaian MPs on Oil & Gas governance as well as the Extractive Industries Transparency Initiative (EITI), they (Ghanaian MPs) have been self-motivated to organise a forum within Parliament to follow up on some of the findings from the EITI audit (aggregation) process, specifically in relation to utilization of royalties collected by District Assemblies and other Government Agencies. The compelling revelations from some of the training programs engendered a request by Parliament to the Africa Office, for a presentation on the floor of Parliament (the first in Ghana's history) for the benefit of non-participants of the training programme. Parliament has also made a written request for Technical Assistance in the Analysis of Petroleum policies and legislation to better prepare them for the consideration/debate of the Draft Petroleum Bill when it is laid before the House.

Gender mainstreaming in Partner Parliaments: Ghana case study

The Centre has mainstreamed gender in all of its programs and is pleased to have realized modest results in most of its partner parliaments.

A recent study of the Ghanaian Parliament showed increased awareness of gender issues and their effects on policy by members. This improved awareness and analytical capacity has positively influenced more gender sensitive legislation such as the Passage of the Human Trafficking Act and the Domestic Violence Act. A gender desk has been set up in the Research Department of Parliament to provide gender responsive information to MPs. A beneficiary of the Centre's gender training programs was made the Minister of Women and Children Affairs in the current government and under her leadership, gender budgeting/issues have begun to be mainstreamed in the work of various Ministries, Departments and Agencies (MDAs).

Currently, a number of our African partner Parliaments are expressing interest in learning about the Ghana case. The Centre intends to conduct a thorough gender analysis of its partners in 2010 to inform not only programming under the APSP but also the development of its gender policy.



Group Exercise during Gender Sensitization Training Session for Ghana Parliament Leadership

Lessons Learned on Implementation

In implementing programs with Parliaments, a key lesson learned is to always involve beneficiaries in the operational planning phase. This increases the chances of project success, consistency and sustainability. It is important not only to be project-focused always but also to pay attention to awareness of project beneficiaries. It is also important to take advantage of informal contacts with individual beneficiaries to update them on the progress and gauge the level of their commitment to contributing to the project success.

It is critical for the success of a program, to institutionalize relationships with partner parliaments at the highest official level – the Clerk and the Speaker. Over the years, it has become evident that in parliaments where the Centre only goes in to work with individual MPs, relationships get cold where the MPs move out of Parliament. In the past, most of the programmes of the Centre have had to rely on individual MPs' recommendations and proposals to set dates for training workshops and activities. With the signing of MOUs with most of our partners, this trend has changed; we now rely on the institution of Parliament for decisions on dates and timing of activities.

The Centre invested in building new relationships with parliaments and nurturing existing ones. This has resulted in stronger and more institutionalized relationships with our partners to gain recognition with governments and other stakeholders. This could not have been achieved if the Centre had not maintained clarity of purpose, its neutrality and objectivity in the provision of expert support to its partners.

Effective communication with partners has been a key success factor in the delivery of programs in support of the work of

parliaments. It is evident that the Centre will need to develop a communication strategy to guide communication with partner Parliaments in the future. Different parliaments have different communication channels and needs; therefore, a strategy would provide a clear framework for dealing with each parliament according to its communication needs. A key thing that runs through all the parliaments is the need to constantly dialogue with all sides of the house.

Parliaments' ownership of programs is important to the success of all interventions. To increase ownership of programs, the Centre has in the recent past involved beneficiary parliaments in program management and key decision making processes through the Project Steering Committee concept. Every program at the Africa Office has a Steering Committee which includes representatives from all beneficiary parliaments as well as donors. This has increased the ownership of the programs by the beneficiaries, with the office playing a facilitating role. Some parliaments have approached the office to help access support from identified donor agencies.

A major risk working with parliaments is the fluidity in programming activities. Parliaments everywhere are busy and must share their time between competing demands, including activities that would enhance their own capacity. Planning and scheduling of activities are always tentative when working with most parliaments in Africa. Due to the fairly frequent variations in the parliamentary calendar and the unpredictable nature of their workload during parliamentary sessions, there must always be a delicate balance between re-planning and accommodating changes to dates for activities close to event dates should parliament select more suitable alternative dates.

Capacity enhancement programs for parliaments must be based on the real needs of parliaments and must also align with global

trends in parliamentary development. Interventions must, therefore, be targeted to the needs of individual parliaments instead of the one size fits all approach used by some parliamentary development organizations. Because most parliaments have a myriad of problems, often short term donor support programs are insufficient to make significant difference if not targeted. To be effective, one of the key strategies for short term interventions is to identify one priority area or issue of the parliament and work closely with them to achieve targeted results.

In strengthening parliamentary institutions, training of staff of Parliament is as important as training the MPs. The high turnover of MPs in each election year can deprive Parliament of the experience and knowledge of key Members of Parliament, though the knowledge of such MPs are not lost to the society as a whole. Staff members who are trained alongside MPs provide the needed institutional memory to give support to new MPs, committees and Parliament and through that help build institutional memory and develop sustainable systems.

Former MPs can serve as a valuable pool of experts who can be used as resource persons in building the capacity of Parliament. They can provide peer training and advice on issues of parliamentary development which are informed by their insider experiences.

Results achieved in parliamentary development work is often not tangible, making it difficult to demonstrate the success or otherwise of such activities and interventions. It is, therefore, essential to continuously explore innovative ways of keeping track of results achieved and documenting progress made. Monitoring and evaluation must be central to the entire work.

Looking Ahead 2010

2009 was a very successful year for the Centre and the Africa Program in particular. Among others, it witnessed the signing of our agreement with CIDA for one of the Centre's biggest programs – the APSP – to deepen a core subject of focus for the Centre – budget oversight.

We spent most of 2009 to establish the basic mechanisms for ensuring the success of the APSP – the people, institutional/management structures, baseline studies and workplans. 2010 will mark the real take off of the APSP.

Apart from focusing on implementing the APSP, 2010 will also be a year during which the building blocks of our sustainability strategy will be laid. One of the facets of this strategy is setting up the Advisory Board of the APSP. The Board will be tasked with the responsibility of helping the Africa Program begin discussions with a number of parliaments on the continent to explore possibilities of making contributions to future Parliamentary Centre of Africa. The second aspect involves building strong relationships with African institutions that will contribute to the work of the Africa Office. Key target institutions are the Africa Capacity Building Foundation (ACBF) and the African Development Bank (ADB). The third facet is getting the private sector, particularly the banking industry in Ghana to support the work of the Centre. Finally, a strategic plan and a fundraising strategy will have to be produced.

Telling our story is yet another focus for 2010. In 2010, a Monitoring and Evaluation unit will be created within the Africa Office. This unit will be tasked with the responsibility of tracking results as well as documenting the impact of our work across the continent. This way, we can tell our own story.

The PC – Africa Team

2009 saw a significant growth in the number of professionals at the Centre to support the delivery of the ever increasing programs. The increase in human resource is also in line with the ongoing strategy to strengthen and create an autonomous Parliamentary Centre of Africa.

The Africa Office currently employs over 18 professional staff, with multiple skills set in institutional strengthening and organisational development, budget analysis and advocacy, research, monitoring and evaluation, financial management, project management and events coordination. Recent additions to staff capacity sought to recruit experts who are accomplished in their various areas of specialization. These skills and people make the Africa office and the Centre one of the most formidable parliamentary strengthening institutions on the continent.



Key Staff Profiles

Adams Fusheini; MA, Development Studies



Adams Fusheini is a Senior Governance Advisor of the Africa program. Before this position, Adams worked on the Ghana Parliamentary Committee Support Project as an Information and Resource Coordinator in charge of facilitating general strengthening of 6 committees of the Ghana parliament through the provision of technical assistance and relevant information resources. Specifically, he provided relevant poverty reduction information, including information on diagnoses of poverty, and monitoring and sharing national and international policy developments on PRSPs and Parliaments. He has extensive experience in program management and policy analysis.

Adika Gifty; MLS, Communication & Information Studies; MPHIL Library Studies; MA Information Management



Gifty Adika is a Senior Governance Advisor and coordinates the APSP. Prior to this role Gifty was the Information and Resource Coordinator for the Ghana Parliamentary Committee Support Project. She is also the longest serving member of the Africa Office and Program. Her specialty is in knowledge management for development.

Gifty is a strong advocate of ICT for development. She was the Chairperson for the Ghana Information Network for Knowledge Sharing (GINKS) for many years.

Before joining the Centre, Gifty was a lecturer in the Department of Information Studies of the University of Ghana.

Aniwa Marilyn; M.A. Population Studies, PGD Population and Development



Marilyn Aniwa is a Development Specialist with close to 15 years development experience. Ms Aniwa is currently working with Parliamentary Centre of Canada as In-Country Coordinator on CIDA's Parliamentary Support Program for the Ghana Parliament . She has worked with the Canadian International Development Agency, the British Council and as a Lecturer at the Ghana Institute of Journalism.

Ms. Aniwa's area of expertise is in Governance, Gender Advocacy, Project Management, Policy Analysis, Demographic Research, and Monitoring & Evaluation. She is familiar with current international development issues and the development planning process, with experience in bi-lateral and multi donor program co-ordination alliances.

Marilyn Aniwa has led various management teams in a number of projects funded by international organizations. She has worked with various Parliaments across the continent, building capacities of MPs in countries such as Ethiopia, Nigeria, Uganda, Tanzania, Zambia, Sudan, as well as the Pan African Parliament.

Ayinbila Thomas; BA Business Administration



Thomas Ayinbila is the Finance Officer. He is a product of the University of Ghana Business School where he obtained a Bachelors Degree in Business Administration. He has over ten year's practical experience in Financial Accounting and Auditing in both the NGO and the commercial sectors. Notable international organisations he has worked for include Project Concern

International (American NGO), Degussa Hulls (German Company) and Cereal Investments Company. He is a final part time student of the Institute of Chartered Accounts, Ghana.

Ayuba Osmani Aludiba, MA, Economic Policy Management, Member, ICA



Osmani Ayuba is the Finance & Administration Manager of the Africa program.

Osmani brings to the Africa program a wealth of experience from working in similar roles on USAID, UNPF and DANIDA funded programs in Ghana. He has also worked as an auditor with Ernst and Young. His expertise is in financial management, budgetary controls and procurement.

Draman Rasheed; PhD., Political Science, MA, International Relations



Rasheed Draman is the Director, Africa Programs and has worked with the Centre since 2003. Starting off as a Program Advisor, he held several key positions at the Centre, including Program Coordinator, Poverty Reduction Programme and Regional Director for West Africa.

Rasheed has extensive experience in Parliamentary Development and has over the past decade been training MPs and Parliamentary Staff in Public Financial Management. Over the years, he has developed numerous capacity building programs for Parliamentarians and Parliamentary staff in

several African countries. From his wealth of experience in program development and evaluation, he has played vital roles in developing new programs and fundraising at the Centre.

Prior to joining the Centre, Rasheed was a Lecturer at the Political Science Department of Carleton University, Ottawa, Canada, where he obtained his PhD in Political Science. He has also been a guest lecturer at Harvard University, Boston, USA.

Rasheed speaks English, French and some Japanese.

**Gratien Gasaba;
M.A. Development Administration**



Gratien Gasaba is the Coordinator of the Capacity-Building Support to the Parliament of Rwanda Project. As the project’s first point of contact for partners, he is in charge of project implementation, financial management and advising International Consultants on the Rwandan economic, political and social background. Prior to that, he was the AMANI Rwanda National Coordinator where he familiarized himself with Parliaments in the African Great Lakes Region and some international NGOs working in the region. From 2001 to 2003, he worked for Nyamugali District as Executive Secretary. He has experience in strategic planning and project management, with proven skills in institutional capacity-building and development policy analysis.

Gratien is fluently bilingual – English/French.

Lampo Issifu, MSC Development Studies; MA International Relations



Issifu Lampo is a Budget and Governance Advisor on the Africa Program He is a Civil Society Advocate and Trainer with over 8 years of active engagement in civil society advocacy and capacity building, both internationally and in Ghana. Issifu coordinates the African Poverty Reduction Network.

Since 2001, he has played a key role in the development of training programs for strengthening NGOs and civil society advocacy efforts. In the field of decentralized development, he supported the deepening of relations between NGOs and Ghana’s District Assemblies (Local Government) by training civil society groups and community-based organizations, as part of a Danish NGO project on Public Participation in Local Governance (2002). Issifu also served as one of the lead specialists and trainers for the staff of the District Planning and Coordinating Units of South Assin District Assembly, sponsored by the World Bank and the Ministry of Local Government and Rural Development (MLGRD) under the Community-Based Rural Development Project (2006).

Mohammed Abdulkarim; MSc, Development Policy & Planning



Abdulkarim Mohammed has been deeply involved in project management, activity coordination and institutional capacity development projects cutting across various sectors of the economy under numerous donor funded programmes.

Currently, Abdulkarim is the Programme Coordinator of Parliamentary Centre’s Strengthening of Parliamentary, Civil Society & Media Oversight

of Oil & Gas Revenues in Ghana project with the support of Revenue Watch Institute, UK.

Ofei Christiana Agyeiwaa, BA, Psychology and French



Christiana is a Program and Research Assistant at the Africa Centre Accra Office. Before joining the Centre, she worked as an Information Officer with the Ghana Airports Company.

Christiana provides critical support in research and program coordination to the different programs. Her bilingual status, French and English, makes her a critical asset to the Africa program's activities in French West Africa.

Saliah Yakubu Nansata; MA, International Affairs



Nansata Saliah Yakubu joined the Africa Program in 2007 as a Parliament and Conflict Expert working on 'Strengthening the Capacity of the ECOWAS Parliament to Prevent and Manage Conflict'.

Nansata has a wealth of experience in conflict management and peace building and is a Fellow of the International Centre for Transitional Justice. Prior to joining the Centre, she worked at different levels of program management with the Voluntary Service Overseas (VSO Ghana), Program Coordinating M&E Unit at the Office of the President of Ghana, Government Accountability Improves Trust Program (GAIT II), and with the Centre for Democratic Development (CDD-Ghana).

Nansata's strengths are in Programme/Project Planning, minority rights and development, local governance and grass roots participation in development.

Tetteh Valentina; MA, Archival Studies, BA, French



Valentina Tetteh is the Program Assistant in charge of Information and Monitoring. She currently contributes to research, information management - documentation and website management, web-based Management Information System (MIS) of the Centre, and information dissemination to partners and donors.

Valentina joined the Parliamentary Centre in May 2007 as Administrative Assistant providing administrative support to the overall activities of the Africa Office.

Before joining the Parliamentary Centre, Valentina was the Information Manager of the Ghana National Commission on Culture, specifically in charge of the Commission's website.

Valentina is fluent in both English and French.

Tentia Josephine Naa Adjeley; Dip. Office Management



Josephine Tentia manages the front office of the Centre and provides secretarial support to the office and manages most events for the Center. Prior to joining the Centre, she worked with the Career Development Institute in Accra, Ghana.

**Titriku Agnes; MA, Social Policy Studies (In progress),
BA, Psychology**



Agnes Titriku is a Program and Research Assistant at the Africa Centre, Accra Office. Before joining the Centre, Agnes was an Assistant Clerk in the Parliament of Ghana.

Agnes provides critical support in research and program coordination to the different programs at the Centre. Her fluency in both French and English makes her a critical asset to the Africa program's activities in French West Africa.

Agnes is also pursuing an MA degree programme in Social Policy Studies at the University of Ghana.

**Tsekpo Anthony, PhD, Development Economics; MPHIL,
Economics**



Anthony Tsekpo is a Senior Budget Expert on the Africa program and is responsible for the set up of Budget Advisory Unit. He is also the team leader of the APSP.

Anthony joined the Africa program in 2007 and has since provided leadership to the Center's budget advocacy program, working with public accounts committees across the continent and researching extensively into the practice and challenges of these committees. He has also worked extensively on Public Expenditure Management and resource mobilization, labour market and employment in Ghana, social security and inter-temporal consumption and on poverty and sustainable livelihoods in rural and peri-urban mining districts in Ghana.

Before joining the centre, Anthony was a research fellow at ISSER, University of Ghana and a lecturer in Public Finance and Project Appraisal, University of Ghana for over a decade.

**Soulé Adam Boucary Abou (Hon.) Diplôme d'Etudes Approfondies
en Economie, Diplôme de 3ème cycle en économie internationale
de développement, Maîtrise en droit public**



Hon. Soulé Adam is a Senior Budget Expert at the Budget Advisory Unit at the Parliamentary Centre.

Hon Soulé is a former MP and has served two terms in the National Assembly of Benin from 1999 to 2007.

He is an astute Economist and has chaired the Finance Committee of the Benin National Assembly.

Hon. Soulé brings to the Centre a wealth of parliamentary experience and expertise in fiscal management. Before becoming MP, he worked as an Economic Advisor to the Head of State of Benin and as a Senior Civil Servant at the Ministry of Finance in Benin.

He has worked as consultant in the area of governance on a number of parliamentary strengthening projects across the continent with development partners like the World Bank, UNDP, ACBF, AfDB USAID including Parliamentary Centre. Before joining the Parliamentary Centre, Hon. Soulé was the head of the technical team working on the USAID project Building Recovery and Reform through Democratic governance in the Democratic Republic of Congo.

Annex 1 2010 Workplan

PERIOD	ACTIVITY	DATES
APRN WORKPLAN YEAR 4-JANUARY-DECEMBER 2010		
1st Quarter	Training modules development & Update (French & English)	
	Budget training (Anglophone Training 1)	Jan – March 2010
	Handbook on poverty reduction	Jan-Feb 2010
	AGM/Executive Cttee	Jan-April
2nd/3rd Quarter	Executive Committee Meeting	March-June 2010
	Budget training (Anglophone Training 2)	July – Oct. 2010
	Budget training (Francophone Training 1)	July-Oct 2010
	Staff Training (English)	
	Staff Training (French)	June-Sept
	In-country training for MPs and Staff from Budget and Finance committees (Anglophone)	To be determined
	In-country training MPs and Staff from Budget and Finance committees (Francophone)	To be determined
	On-line trainings for MPs and Staff from Budget and Finance	To be determined
	Develop Documentation Centre (subscriptions, book purchases etc.)	(June, Dec.)
	Newsletter	Ongoing
	Virtual Parliament: On-line academy and discussion forum	
ECOWAS	Project to strengthen the ECOWAS Parliament to prevent and Manage Conflict	
	Work plan (October 2009- May 2010)	
1st Quarter	Draft of Status of Conflict Report' presented for Discussion, validation, inputs etc	January 2010
	Final version of 'Status of Conflict Report', published in both French and English	February-March 2010
	Media launch of the Report; dissemination of Executive Summary by Press release	April 2010
	Conflict Prevention and Management Manual; Publication of handbook/manual in French and English	January 2010; End of February, The Gambia-April 2010
	Dissemination of findings from Second training Session	February 2010
2nd Quarter	Development of Strategy Plan for the EP; Discussions, Meetings and Final Report/Evaluation	May 2010

Annex 1 2010 Workplan

PERIOD	ACTIVITY	DATES
<p>APSP WORK PLAN YEAR TWO (Seven Partner Parliaments and APNAC) April 1, 2010 – March 31, 2011 ***This work plan is based on the revision to the PMF</p>		
3rd - 4th Quarter	1) MPs engagement with citizens through Radio discussions (x4) (linked to in country training)	April 2010 - March 2011
	2) Parliamentary Constituency office/CSO collaboration to collate and disseminate information on budget process to citizens - Pilot Project (Zambia)	April 2010 – March 2011
	3) Conduct Study- Implications of budget allocation for citizens - covering selected sectors)	July – Sept 2010
	4) Training - Community Entry and Needs Assessment for MPs & staff - 1 training- Francophone countries 1 training Anglophone countries (25 MPs/staff x 2 activities) 50 participants	July – December 2010
	5) Community Outreach – focus on country specific poverty reduction & social sector initiatives Linked with training in Community Entry and Needs Assessment see 4. above (16 MP/staff x 3 activities) 48 participants	July - December 2010
	6) Undertake Field Visits based on themes of APSP training activities themes – Field visits will be linked to training. (average 1 field visit per parliament) 7 field visits	April 2009 – March 2011
	7) Conduct Study- Citizens' participation in the budget process – parliaments role & practices	April – September 2010
	8) Stakeholders Workshop -Understanding the role of the various stakeholders i.e. Parliament, CSOs/ MOF, Media in the budget process	By December 2010
	Training on the Budget Process & Understanding national budgets	April – September 2010
	1) Review of fundamental and organic laws relating to the budget (constitution, standing orders budget Acts.)	July 2010 – December 2010
2) Study Visits - Design of Budget Laws and Operation of Budget Offices	By March 2011	

Annex 1 2010 Workplan

PERIOD	ACTIVITY	DATES
	3) Round table discussions on setting up Parliamentary budget office <ul style="list-style-type: none"> - Pre Budget - Workshop –(prior to budget session) - Post Budget Workshop- Ghana - Mid-Year Review of Budget - Training – Analyzing the budget with emphasis on pro-poor policies including gender and environment – - Training – Monitoring & Oversight Work: budget implementation and audit - Training – Gender & the budget process - Gender Assessment of Partner Parliaments – - Review - Gender Mainstreaming and the Budget(support to Budget office) – Pilot Kenya - Develop tool - Economics for Non Economist - Research & Development of Manual on the Roles & Responsibilities of MPs in the budget process - Networking through conferences: e.g. - MPs study group on climate change – Abuja 	July – Sept 2010 June – December 2010 November 2010 July – September 2010-07-08 July – March 2011 July– December 2010 April – December 2010 April – December 2010 April – December 2010 April – December 2010 April – December 2010 April 2010 - March 2011
APNAC	1) Development of Training Materials (French and English)	By June 2010
	2) Research and publications (Website, newsletter)	April 2010 - March 2011
	3) Training of Trainers Workshop All Partner Parliaments	By July 2010
	4) APNAC Chapters Training Workshops	April 2010 - March 2011
	5) APNAC chapters Training Workshops (francophone)	April 2010 - March 2011
	6) Fundraising/revitalization/Work planning with Chapter Executives	April 2010 - March 2011
	International conferences IACC (Nov 2010)Theme: “Restoring trust- Global	By November 2010
	7) Advocacy and Linkages - Pilot Projects Pilot projects completed <ul style="list-style-type: none"> - Recruitment for key staff position – PC Africa - Conduct research in partnership with identified local experts on key issues as defined in the work plan. Research , develop modules and carry out training - Undertake M & E visits to partner countries Review PMF indicators and Update indicators - Coordinate & Collaborate with Partner Parliament on M & E issues 	April 2010 - March 2011 April – June 2010

Annex 1 2010 Workplan

PERIOD	ACTIVITY	DATES
Institutional Systems & Processes	1) Create Advisory Board / Consultations Advisory Board Meeting of Advisory Board	April – June 2010
	2) Undertake assessment of operational needs and requirements Operational tools processes created Use identified experts to provide relevant perspectives on what need to be enhanced At least four major tools and processes developed. Also includes training for PC staff	April – March 2011
	3) Publicize APSP and Program results – Mission to Partner Parliaments APSP objectives widely disseminated	April – September 2010
	4) Capacity Enhancement Activities for PC/BAU Staff PC BAU staff capacity enhanced	
	5) Networking and coordination meetings and conferences - on governance and parliamentary development	April 2010 – March 2011
	6) Work Planning Meetings Representatives of the five Anglophone countries	Jan – March 2011
	7) Work Planning Meetings Representatives of the two francophone countries	Jan – March 2011
	8) APSP PSC Meeting - 30 participants	Jan – March 2011
Resource Centre developed within BAU	1) Performance Monitoring tool - Africa Parliamentary Index (API) – developed - API- Conduct consultations on the essential elements of the API/. Set up country research team - API - Conduct pilot survey - API - Conduct full scale data collection and analysis - API - Validation Meetings - API - Publish and disseminate	April – September 2010 April – September 2010 April – September 2010 July – December 2010 July – December 2010
	2) Resource Centre – Collection Management - build collection (both print and electronic) - set up IT and other services for the resource	April – march 2011
	3) Resource Centre - develop services - Provide Services to PC Africa staff, MPs & staff of Partner parliaments	April – march 2011

Annex 1 2010 Workplan

PERIOD	ACTIVITY	DATES
Component 2-Parliamentary Service Effectiveness	Capacity-Building Support to the Parliament of Rwanda Project	
	Expert coaching during the budget cycle	March-June 2010
	Training in pro-poor budgetary oversight(All Deputies and Senators)	May 2010
	Training in pro-poor budgetary oversight(Research Unit staff)	April 2010
	Training on Gender budgeting and gender responsive monitoring	July 2010
	Seminar on the reporting and investigations methods and approaches used by the Office of the Ombudsman	January 18/01/2010
	Coaching of the committee on petitions in the analysis of the Ombudsman's Annual Report	January19-21/01/2010
	Development of the Budgetary Oversight handbook	March -May 2010
	Research Unit development and researchers' training	June 2010
	Training in planning, monitoring and evaluation	April 2010
	Training in legislative drafting	April2010
	Training in Human Resource Management	June 2010
	Training in public Procurement	April 2010
	Training in public finance management	May 2010
	Training in Auditing theory and practice	May 2010
	Training in jurilinguistics/ study tour to Ottawa Canada	April 2010
	Component 3 - Parliamentary Outreach	Training in Office Management
Workshop on Challenges in Parliamentary Management		April 2010
Workshop for MPs on public Communication with civil society		March 2010
Workshop on organizational communication		June 2010
Training information gathering, processing and Packaging-Radio TV production and print media skills Phase I		September 2009
Training information gathering, processing and Packaging-Radio TV production and print media skills Phase II		January 18-29, 2010
A Social gathering for MPs and journalists		August 2010
A workshop on role reversal model: Journalists become MPs and MPs Journalists		July 2010
A two day retreat event		September 2010

Annex 2 Events Log - January - December 2009

MONTH/YEAR	PROJECT	ACTIVITY/TITLE/THEME	PARTICIPANTS	NUMBER OF PARTICIPANTS /GENDER (M/F)	DATE /VENUE	REMARKS
January 2009	800	Committee Management Training	Sudan National Assembly (SNA) Staff	40 (32/8)	18-22 Jan 09 SNA Khartoum, Sudan	Delivered by PC Accra
	800	Committee Management Training	Southern Sudan Legislative Assembly (SSLA) Staff	30 (20/10)	23-26 Jan 09 SSLA Juba, Sudan	Delivered by PC Accra
February 2009	785/800	Training for Parliamentary Staff Phase II – “ Role of Parliamentary Staff & Parliamentary Committees during the Budget Process”	Parliamentary Staff from Kenya, South Sudan, and Uganda	14	February 16-20, 2009 PC Training & Resource Unit	Costs for 4 (2/2) SSLA Sudan participants covered by Sudan 800 Project
	800	ICT Network Management Training	SNA Staff	20 (8/12)	February 09 Private Khartoum ICT trg centre	
	800	ICT Network Security Trg	SNA Staff	3 (2/1)	February 09 Private Khartoum ICT trg centre	
March 2009	785	Budget oversight training –“ Parliaments & Financial Oversight: Tools & Mechanisms for Optimal Budget Analysis”	MPs and parliamentary Staff(Ghana, Nigeria, Kenya a& Tanzania)	16 participants–11 MPs (M7/F5) 5 parliamentary Staff (M4/F1)	16-20 March PC Training & Resource Unit	
	800	Attachment to Egyptian Parliament	SNA Human Resources Director	1 (0/1)	March 09. Egyptian Parliament	
	800	United Nations Convention on the Status of Women	SNA Caucus of Women MPs	11 (0/11)	March 09. United Nations Headquarters NYC, US	
	800	Study Tour to Ghana to meet Ghana Parliament, Government and CSO representatives	SSLA Women’s Forum	8 (0/8)	March 09. GhanaOffice	
	800	Project Steering Committee	7 Reps from SNA and PC Sudan Programs Manager	8 (6/2)	23 Mar 09. PC Sudan	
	800	Project Steering Committee	6 Reps from SSLA, PC Sudan Prog Manager and Project Officer	8 (6/2)	26 Mar 09. SSLA Juba	
April 2009	797	PAC orientation workshop	PAC, Ghana Parliament		22-25 April 2009, PC Training & Resource Unit	
	829	Planning meeting	2 Reps. from Ghana, Benin, Senegal, Kenya, Zambia, Uganda, and Tanzania	29 participants comprising 13 reps from the partner parliaments, 2 APNAC Reps, 1 CIDA consultant, 11 PC Staff	28-30 April , 2009	
May 2009	786	Workshop on “Assessing Policy Implementation of the APRM, NEPAD and MDGS in Ghana”	PAP MPs and Staff	35 participants; 17 MPs (12M/5F) PAP Staff 2 (1M/1F)	4-8 May, 2009, Novotel Hotel , Accra	Resource persons from the APRM Secretariat,

Annex 2 Events Log - January - December 2009

MONTH/YEAR	PROJECT	ACTIVITY/TITLE/THEME	PARTICIPANTS	NUMBER OF PARTICIPANTS /GENDER (M/F)	DATE /VENUE	REMARKS
				Parliamentary Staff (1M/1F) Resource Persons Parliamentary Centre 6 (2M/4F)		NDPC, ISSER Legon, MOFEP,CDD, Ghana Private Enterprise Foundation,
	785	Training for parliamentary staff	Committee clerks/Parliamentary staff from Ghana. Nigeria, Rwanda, Tanzania & Zambia	18 Parliamentary Staff (M10/F8)	16-24 may 2009. PC Training & Resource Unit	2 consultants from the World Bank Parliamentary Strengthening program participated
	800	SSLA Council of Women Bill Drafting Consultancy	Consultant working with SSLA Gender, Welfare, Sports and Youth Committee	1 (1/0)	May 09 (2 weeks). SSLA Juba	Conducted in collaboration with IRI Juba and Hunt Alternative Inclusive Security Washington
	800	SNA-SSLA elections training	20 MPs from SNA Caucus of Women, 20 MPs from SSLA Women's Forum	50 (0/50)	13-15 May 09. Juba	PC funded airfare. Others costs paid by a university grant and SSLA
	800	SSLA Attachment of Research Staff to Ghana Parliament	2 SSLA Research Dept Staff	2 (2/0)	May 09. Accra Parliament	
	800	Advanced Research Methodologies Studies at Michigan University (2 months)	Research Dept Head	1 (1/0)	May-Jul 09. Michigan University, US	
June 2009	737	PSC Meeting	Leadership, Clerk, Chairs of the 6 Committees, CIDA and PC	16 (4 Females)	22 June 2009	
	737	Gender Sensitization workshop			26-28 June 2009	
	797	PAC Meeting on performance audit reports	PAC, Ghana Parliament		26-28 June 2009, Koforidua	
	800	Workshop on the impact of inflation on the poor and small businesses	SNA Economic Affairs Committee with Chamber of Commerce and Ministry of Finance	35 (30/5)	16 Jun 09. Buj Al Fateh Hotel, Khartoum	
	800	Workshop on Fiscal Federalism	SNA Economic Affairs Committee	20 (10/10)	28 Jun 09. SNA Khartoum	Conducted in collaboration with the Forum of Federations
July 2009	800	Workshop on Impact of the Global Financial Crisis on Sudanese Economy	SNA, SSLA, Sudan MoF, SS MoF, Central Bank of Sudan, Bank of Southern Sudan, Chambers of	50 (43/7)	16-18 Jul 09. Juba	

Annex 2 Events Log - January - December 2009

MONTH/YEAR	PROJECT	ACTIVITY/TITLE/THEME	PARTICIPANTS	NUMBER OF PARTICIPANTS /GENDER (M/F)	DATE /VENUE	REMARKS
	800	Anti-Corruption Workshop	Commerce, Ministry of Energy and Mining and Ministry of Agriculture (North and South Sudan) SSLA Public Accounts Committee, Southern Sudan Anti-Corruption Commission	200 (150/50)	31 Jul 09. Juba	Costs shared with Southern Sudan Anti-Corruption Commission
	804	Training on Conflict Prevention and Management for the ECOWAS Parliament	ECOWAS Parliament		13-17 July 2009, Pullman Teranga Hotel, Dakar, Senegal	
	797	PAC Meeting to review AG's Report	Public Accounts Committee, Ghana Parliament		19-22 July, 2009, Greenland Hotel, Swedru	
	737	Workshop to review GPRS II Annual Progress Report 2007	Poverty Reduction Committee, Ghana Parliament		20-23 July, 2009, Mac-Dic Hotel, Koforidua	
	737	Gender Budgeting Workshop	Gender & Children's Committee		24-26 July, 2009, Mac-Dic Hotel, Koforidua	
August 2009	737 & 797	Parliamentary Press workshop	Parliamentary Press Corps, Ghana Parliament			
	829	IT Needs Assessments & Trainings (MIS, Website, etc)	PC Ghana Staff		17-21 August, 2009, Kanda Office	Facilitated by LolaGiraldo, Web Coordinator, PC-HQ, Ottawa
	797	Public Hearing Forum on Auditor General's Report on Performance Audits	PAC, Ghana Parliament, AG Dept & other stakeholders		19-24 August, 2009	
	800	English Language Training	SNA Staff	105 (56/49)	Aug 09 (1 month). Cambridge International Training Centre, Khartoum	
	800	Workshop on Darfur Peace Negotiations Process	SNA Peace and Reconciliation Committee and guests from Government, Academia and Media	84 (66/18)	10 Aug 09. SNA	
	800	Workshop on Issues and Problems of Oil Production in the Sudan	Joint SNA-SSLA Energy and Mining Committees, Min of Energy and Mining (North and South), Oil Companies, State Governors, CSO and Academia	90	16-17 Aug 09	Funding shared between PC and Sudan Min. of Energy and Mining

Annex 2 Events Log - January - December 2009

MONTH/YEAR	PROJECT	ACTIVITY/TITLE/THEME	PARTICIPANTS	NUMBER OF PARTICIPANTS /GENDER (M/F)	DATE /VENUE	REMARKS
	800	Workshop on Elections Security	SNA Security and National Defense Committee, National Electoral Commission, Military, Police, Academia and Media	200 (150/50)	18 Aug 09. SNA	
September 2009	800	Media ICT Training	SNA Media Unit	1 SNA staff	Sept 09	
	831	APNAC AGM	Delegates from APNAC chapters from within and outside Africa		17-21 September, Lusaka, Zambia	
	829	Programme Steering Committee Meeting	Reps. From Ghana, Benin, Kenya Senegal & Zambia, 2 CIDA Reps & PC Ghana Staff including President & CEO from PC -HQ-Ottawa		26 September, 2009	Tanzania was not represented at the meeting Burkina Faso, Niger and Rwanda were invited but were not represented
	785	Budget Oversight Training (Francophone)- Parliaments & Financial Oversight: Tools & Mechanisms for Optimal Budget Analysis"	3 MPs and 1 Parliamentary staff from Benin, Mali & Senegal	9MPs (M5/F4) 3 Parliamentary Staff (M3)	September 28- November 2, 2009, PC Training & Res. Unit	
	737	Study Tour for Public Affairs and Press	Public Affairs & Parliamentary Press, Ghana Parliament	8 delegates made up Dir. of Public Affairs, Ghana Parliament, Dean of Parliamentary Press Corps, Members of Press corps representing GTV, Metro TV, TV3, GNA, & Citi FM- and 1 rep. from PC (5- males & 3 Females)	19-26 September 2009, Ontario Legislative Assembly, Toronto, Canada	Delegation was accompanied By Mr. Adams Fusheini of the Parliamentary Centre
October 2009	737/797	Roundtable on Proposed Bill on Budget Office for Ghana Parliament	Leadership and Members of Parliament, Parliamentary staff, Attorney General, Ministry of Finance, CSOs and Parliamentary Centre		9 October 2009	
	737	Poverty Reduction Committee Field Visit to the North and Volta regions of Ghana	Poverty Reduction Committee of Ghana Parliament		11-16 October, 2009, Northern & Volta regions	

Annex 2 Events Log - January - December 2009

MONTH/YEAR	PROJECT	ACTIVITY/TITLE/THEME	PARTICIPANTS	NUMBER OF PARTICIPANTS /GENDER (M/F)	DATE /VENUE	REMARKS
	785	Regional Conference on "Parliaments, Poverty Reduction and the Budget process	APRN delegates from 12 Countries (Ghana, Benin, Burkina Faso, Kenya, Malawi, Mali, Niger, Nigeria, Senegal, Tanzania, Uganda, Zambia out of 15 in the network, Reps. from ADA and Partners from NSI, IDRC & PC Staff	MPs 34 (M24/F10) Parliamentary Staff 3 (M2/F1) Partner institutions –(M4) Parliamentary Centre Staff 7(M4/F3)	19-21 October, 2009, Dakar, Senegal	Botswana, Rwanda and Zimbabwe were not represented
	785	AGM and election of new Executives of APRN	APRN delegates from 12 countries		22 October 2009,	Criteria for election of the Executive Committee; 1. Gender balance, 2. Regional Representation; 3. Experience & Commitment to the network
	785	Newly elected APRN Executive Committee Meeting	Newly elected Executives	7 APRN Exec. Committee Members (3 Females) & 3 PC Staff (1 female)	22 October 2009,	New Executives - Chair from Uganda; Vice Chair from Burkina, other members from Ghana, Kenya, Malawi, Senegal & Zambia
	831	Workshop on Oil & Gas for 5 committees of Ghana parliament	Mines & Energy, Finance, Public Accounts, Lands & Forestry, Local Government and Rural Development committees	MPs 18 (M17/F1) Parliamentary Staff 2 (M1/F1) Media 8 (M7/F1)	19-23 October, 2009	Partners include GTZ and Revenue Watch Institute
	800	Journalism Skills Trg	SNA Public Relations		Oct 09. Egypt	
	800	Budget Oversight Trg	SNA MPs		4-8 Oct 09. Rotana Hotel Khartoum	
	800	Study Tour to Cape Town, South Africa Parliament	SNA Security and Defense Committee	1 (0/1)	11 – 16 Oct 09. South Africa	
	800	Study Tour to Cape Town, South Africa Parliament	SNA Economic Affairs Committee and SSLA Public Accounts Committee	30 (24/6)	25-31 Oct 09. South Africa	
	800	Mechanics Trg	SNA Engineering Services Dept	7 (5/2)	Oct 09. Khartoum-based trg Centre	

Annex 2 Events Log - January - December 2009

MONTH/YEAR	PROJECT	ACTIVITY/TITLE/THEME	PARTICIPANTS	NUMBER OF PARTICIPANTS /GENDER (M/F)	DATE /VENUE	REMARKS
	800	Attachment to Pan African Parliament Translation Unit	SNA Translation Unit	12 (9/3)	Oct 09. Pan African Parliament, Pretoria	
	800	Attachment to Pan African Parliament Legal Unit	SNA Legal Unit	4 (4/0) 3 (2/1) 2 (1/1)	Oct 09. Pan African Parliament, Pretoria	
November 2009	785	Budget Oversight Training (anglophone)- Parliaments & Financial Oversight: Tools & Mechanisms for Optimal Budget Analysis"	3 MPs and 1Parliamentary Staff each from Ghana, Malawi, Uganda, Zambia & Zimbabwe	20 Participants MPs (M11/F5) Parliamentary staff	9-13 November, 2009, PC Training & Resource Unit	
	797	Public Hearing of the PAC			10-13 November, 2009, Speakers Conference Room, Ghana parliament	
	737	Pre- Budget workshop for the committee on Employment and Social Welfare	Ghana Parliament		12-14 November, Koforidua	
	829	Baseline studies and capacity building needs assessment	Zambia Benin & Tanzania Kenya & Senegal Ghana & Uganda		2-6 November, 2009 9-13 November, 2009 15-20 November, 2009 21-25 November, 2009	
	737	Post Budget Workshop	Ghana Parliament, MOFEP & other MDAs	MPs 50 (M 45 F5) Parliamentary Staff 38- (M29) F9) MOFEP 14- (M13/F1) Association of Road Contractors-1M CIDA 2(M1F1) Press 25 (M17/F8) Resource persons 9(M7/2F) PC Staff 8(M4/F4)	20-23 November, 2009, Sogakope	
	831	Media & CSOs Workshop on Oversight on oil & Gas Governance	Media & CSOs	Total Participants- 24(20 Males & 4 Females); 11 reps. Of Media (1 Female); 7 reps of CSOs	24-27 November 2009, Forest Hotel, Dodowa	

Annex 2 Events Log - January - December 2009

MONTH/YEAR	PROJECT	ACTIVITY/TITLE/THEME	PARTICIPANTS	NUMBER OF PARTICIPANTS /GENDER (M/F)	DATE /VENUE	REMARKS
	800	French Language Training	SNA Translation Unit, Protocol and Public Relations	3 resource persons(1 Female; 3 PC staff- (2 females) 5 (3/2)	Centre Culturel Francais, Khartoum	
December 2009	737	Records Management Training & Intranet	Parliamentary Staff Ghana Parliament	30 Parliamentary staff (19M/11F)	11-14 December 2009, Sogakope	
	804	Meeting on Security Sector	ECOWAS Parliament		14-17 December, 2009, ECOWAS Parliament, Abuja	
	737	2nd training on Records management and Ghana Parliament intranet Portal	Parliamentary Staff, Ghana Parliament	35 Participants including 4 Resource Persons , 1 Rapporteur & 3 PC Staff	18-21 December, 2009, Royal Dede Caesar Hotel , Ksoa	An activity initiated by the ECOWAS Parliament, PC
	800	Attachment to Egyptian Parliament ICT and Information Departments	SNA Dir of Decision Support Centre and Dir Information and Public Relations Administration	2 (2/0)	Dec 09. Cairo, Egypt Parliament	Presented a Paper A Collaboration-(co-sponsored) between Ghana Parliament and Parliamentary Centre
	800	Workshop on Progress on Comprehensive Peace Agreement (CPA) Implementation	Joint SNA-SSLA	80 (57/23)	30-31 Dec 09. SNA Khartoum	

- 737- Ghana Parliamentary Committee Support Project Phase II, (CIDA)
- 785- African Parliamentary Poverty Reduction Network Support Initiative Project, (ADA)
- 786- Strengthening The Capacity Of The Pan-African Parliament (PAP) to Assume its Oversight and Legislative Role (AfDB)
- 797- Financial Scrutiny Project, (DFID, UK)
- 800- Peacebuilding and Strengthening Parliamentary Institutions in Sudan, (CIDA)
- 804- Project to Strengthen the Capacity of the ECOWAS Parliament to Prevent and Manage Conflict, (CIDA)
- 829- Africa Parliamentary Strengthening Program, (CIDA)
- 831- Project to Strengthen Parliamentary and Civil Society Oversight of Oil, Gas and Mining Revenues in Ghana (Revenue Watch Institute)

Annex 3 - List of Publications in 2009



1. "Parliaments, Poverty Reduction and the budget Process in Africa"

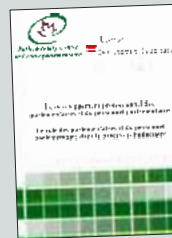
2. "Report of the Second Training Session on Strengthening the Capacity of the ECOWAS Parliament to Prevent and Manage Conflict" (English and French)



3. "The Public Accounts Committee of the Parliament of Ghana"



4. HIV/AIDS Toolkit for the Parliament of Ghana



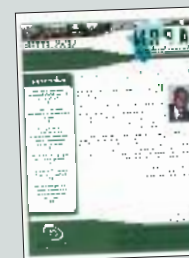
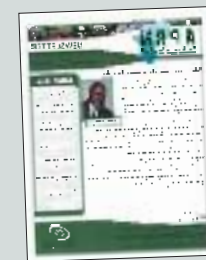
5. Training Modules for Professional Development of Parliamentarians and Parliamentary Staff – "The Role of Parliamentarians and Parliamentary Staff during the Budget Process"



6. Gender Training Manual for the Parliament of Ghana

7. Newsletter of the African Parliamentary Poverty Reduction Network

VOL. 5 ISSUE 1 JUNE 2009
THEME - "BUDGET Oversight Training a Key Accountability Tool for MPs"



VOL. 5 ISSUE 2 DECEMBER 2009 –
THEME - "Making Poverty Reduction and Budget Oversight the Centre Stage Issues for African MPs"

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